## Mayor and Council PRINCETON

## **RESOLUTION**

**BE IT RESOLVED** that the Mayor and Council of Princeton do hereby approve the 2014 Council Goals and Objectives as set forth in the attached document.

I, **Linda S. McDermott**, Municipal Clerk of Princeton, County of Mercer, State of New Jersey, do hereby certify that the foregoing is a true copy of a resolution adopted by the Mayor and Council of Princeton at its meeting held March 10, 2014.

Linda S. McDermott, Clerk

2014 COUNCIL GOALS AND OBJECTIVES

| GOALS                                    | Project # | STEPS & OBJECTIVES  | DELIVERY DATE  | SHEPARDING<br>RESPONSIBILITY                        |
|--|-----------|---|--|---|
| Select Administrator                     | 1.1       | <ul><li>Decide on process</li><li>Start Date</li><li>Completion</li></ul>   | <ul><li>April 1</li><li>April 15</li><li>Sept</li></ul>                                | Personnel Committee<br>Consultant<br>Governing Body |
| Police Department<br>Leadership          | 1.2       | <ul><li>Decide on process for selection</li><li>Appointment</li></ul>   | <ul><li>March</li><li>By April</li></ul>   | Governing Body                                      |
| Public Works<br>Superintendent<br>Hiring | 1.3       | <ul><li>Develop and implement process</li><li>Hiring</li></ul>  | <ul><li>May 1</li><li>Sept 1</li></ul>   | Administration & staff                              |
| Assistant PW<br>Superintendent           | 1.3.1     | <ul><li>Develop and implement process</li><li>Hiring</li></ul>  | <ul><li>April 1</li><li>July 1</li></ul>   | Administration & staff                              |
| Health Officer Hiring                    | 1.4       | Complete hiring process   | April 1 start date   | Administration, staff,<br>Health Commission         |
| Establish Advisory Planning Districts    | 2.1       | <ul> <li>Explore feasibility and develop<br/>structure for ADPs</li> <li>Report to Council on progress</li> <li>Formal recommendations</li> </ul>                             | <ul><li> June 1</li><li> Sept</li><li> Oct</li></ul>                                   | APD Task force<br>JC-PS                             |
| Crosswalk visibility                     | 2.2       | <ul> <li>Develop locations</li> <li>Develop options</li> <li>Develop staged implementation</li> <li>Look into funding opportunities</li> <li>Implement first stage</li> </ul> | <ul> <li>May 1</li> <li>July 1</li> <li>Aug 1</li> <li>Aug 1</li> <li>Oct 1</li> </ul> | Staff<br>T&T  |
| Review Parking                           | 2.3       | Review entire parking   | Aug 1  | Staff   |

|                                       |     | <ul> <li>ordinances</li> <li>T&amp;T to review modifications<br/>and make recommendations</li> <li>Ordinance introductions</li> </ul>   | <ul><li>Oct 1</li><li>Nov 1</li></ul>                    | T&T<br>Council   |
|---------------------------------------|-----|---|--|--|
| Bike parking needs                    | 2.4 | <ul> <li>Develop needs assessment for additional Bicycle racks</li> <li>Develop bike plan and map as addendum to Circulation Plan</li> <li>Adopt necessary ordinances or plan amendments</li> </ul> | <ul><li>Sept 1</li><li>Nov 1</li><li>Dec</li></ul>       | Mayor Staff T&T Planning Board Design Bike and Ped. Comm |
| Witherspoon Zoning<br>Review          | 2.5 | <ul> <li>Agree upon the scope of the review area</li> <li>Develop RFP for the process</li> <li>Hire Consultant to begin the review</li> </ul>   | <ul><li>July 1</li><li>October 1</li><li>Dec 1</li></ul> | Council/Planning Board<br>Consultants                    |
| Review options for energy aggregation | 2.6 | <ul> <li>Complete options for aggregation</li> <li>Determine feasibility</li> <li>Implement any suggested approach</li> </ul>   | <ul><li>July 1</li><li>Sept 1</li><li>Nov 1</li></ul>    | JC<br>Council  |
| Create Parks<br>Commission            | 2.7 | <ul> <li>Monitor and evaluate new maintenance program under Recreation</li> <li>Explore creation of Parks Commission</li> </ul>   | <ul><li>Nov 1</li><li>Nov 1</li></ul>                    | Staff Parks Task Force                                   |
| Complete ordinance harmonization      | 3.1 | <ul> <li>Start monthly committee status<br/>reports</li> <li>Adopt Ordinance Harmonization<br/>Calendar</li> </ul>  | <ul><li>Monthly</li><li>April</li></ul>                  | BM Ordinance review Comm Administration Attorney         |

|  |       | <ul> <li>Introduction and adoption of<br/>various codes</li> <li>Send new documents to codifier<br/>to produce a new code book—<br/>online and hard copy</li> </ul>                             | All by Nov     Dec                     | Council                                     |
|--|-------|---|--|---|
| Study Regional/county Organic waste facility             | 3.4   | Consult with County to establish regional facility to drive down costs of program   | <ul> <li>Ongoing</li> </ul>            | PS<br>Staff                                 |
| Complete both Teamsters and AFSCME bargaining agreements | 3.5   | Finalize union agreements   | September                              | Administration<br>Council                   |
| Strategic Plan Police<br>Department                      | 3.8   | Develop strategic plan to set course for policing over the next decade  | • Dec                                  | HH Public Safety Committee Staff Consultant |
| Strategic Plan for IT                                    | 3.8.1 | Complete a strategic plan for IT operations   | • Nov 1                                | Staff<br>Council                            |
| Cold Storage Facility                                    | 4.1   | <ul> <li>Evaluate and complete initial review of area where a cold storage facility can be built</li> <li>Do a preliminary review of special needs and other requirements and a cost</li> </ul> | <ul><li>June 1</li><li>Nov 1</li></ul> | BM Staff Consultant (s) Council             |
|  |       | estimate for construction  • Agree to a concept and then complete bids and solicit prices for the construction of a facility  | • Dec 31                               |   |
| PFARS-project and  | 4.2   | Complete Draft MOU  | <ul> <li>March 24</li> </ul>           | BM  |

| MOU   |     | <ul> <li>Continue to work financials</li> <li>Begin preliminary design</li> <li>Award Contract for Demo and environmental remediation</li> <li>Move forward into full contract with PFARS for construction of facility</li> </ul> | <ul><li>April</li><li>June</li><li>October 1</li><li>Dec 31</li></ul> | Administration<br>Attorney<br>Council      |
|---|-----|---|---|--|
| Fire Facility Review  | 4.3 | <ul> <li>Complete RFP for facility needs, preliminary design options and cost estimates, and feasibility study</li> <li>Next steps predicated upon the results of above</li> </ul>  | <ul><li>Aug 1</li><li>Dec 31</li></ul>                                | Mayor<br>Administration<br>Fire<br>Council |
| Develop Long Term<br>Capital Plan                                 | 5.1 | <ul> <li>Develop a template for an initial 6 year capital plan which will allow for a rolling annual 6 year plan</li> <li>Adopt the initial plan as part of the 2014 budget</li> </ul>  | <ul><li>March</li><li>April</li></ul>                                 | Staff<br>CFAC<br>Governing Body            |
| Adopt financial planning policy for fund balance and debt service | 5.2 | Discuss and adopt a formal policy on the use of fund balance and debt service   | March 10  | Staff<br>CFAC<br>Governing Body            |
| Quarterly reports on consolidation savings                        | 5.3 | Updates on Consolidation<br>savings by the CFO  | • Quarterly   | PS<br>Staff                                |
| Create public dashboard   | 5.4 | <ul> <li>Identify items to be included on a dashboard</li> <li>Make the dashboard available to public and staff</li> </ul>  | <ul><li>September</li><li>December</li></ul>                          | JB   |

| Energize economic<br>development Task<br>Force           | 5.5 | <ul> <li>Convene the task force</li> <li>Receive reports on issues and solutions to help with economic development opportunities</li> </ul>  | <ul><li>June</li><li>Sept 1</li></ul>                 | НН   |
|--|-----|--|---|--|
| Prepare Emergency<br>Preparedness<br>Pamphlet            | 6.1 | <ul> <li>Create a pamphlet that will help both residents and small businesses plan for medium scale emergencies and or weather events</li> <li>Determine how best to distribute the information out to the community</li> <li>Distribute the pamphlet</li> </ul> | <ul><li>July 1</li><li>Aug 1</li><li>Sept 1</li></ul> | PS<br>Staff<br>Emergency Planning<br>Committee |
| Redesign web site & create a system for online comments  | 6.2 | Develop a list of functional or visual modifications to the website so that it can provide clear and easy to access information  | • Dec 31  | JC<br>Staff<br>Consultant                      |
| Customer Service<br>training plan for staff              | 6.4 | <ul> <li>Administration to develop an ongoing annual training program for staff with an emphasis on customer service</li> <li>Complete 2014 training</li> </ul>  | <ul><li>June 1</li><li>Aug 1</li></ul>                | Administration                                 |
| Establish click it and fix it program                    | 6.5 | Roll out the initial program     utilizing existing staff  | • July 1  | BM<br>staff                                    |
| Explore diversity recruitment and hiring initiative with | 6.7 | Evaluate the current recruitment policies of the town  | • June 1  | Mayor<br>Staff                                 |

| PU                      | and discuss our policies with   |  |
|-------------------------|---------------------------------|--|
|                         | that of the university so as to |  |
| <b>,但是是有意思的思想是是现代的。</b> | reach a broad spectrum of       |  |
|                         | applicants with the ultimate    |  |
|                         | goal of maintaining a diverse   |  |
|                         | work place                      |  |

Blue - Essential Tasks

Green- Top Priorities identified by more than one Councilmember

Pink - Top Priorities identified by one Councilmember

The following projects were not assigned or specifically supported by Council as a goal for 2014. They are listed with a comment at the end of them so as to NOT let them disappear.

- 2.3 Remote parking shuttle
- 3.2 Prepare vehicle inventory
- 3.3 Propose plan for down town integrated/centralized recycling and garbage collection Staff/Sustainable Princeton/Committee
- 3.6 Design and implement team building for DPW staff
- 3.7 Train police on new immigration directive < Complete>
- 3.9 Explore shared services for Health Department

- 3.10 Establishment of a Link to Human Services and Mercer County Human Services
- 6.6. Institute Quarterly Informal Meetings
- 6.8 County Liaison